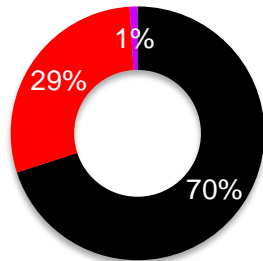


## Our Portfolio

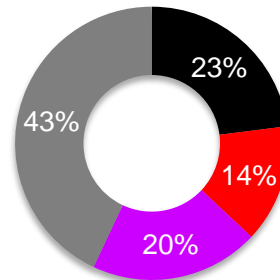
**In Operation: 300+ Hotels, 66,000 Rooms**

### Brands



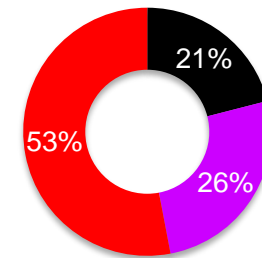
■ Radisson Blu ■ Park Inn ■ Others

### Regions



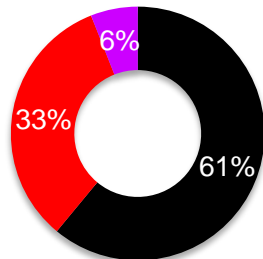
■ EE ■ MEAO ■ NORD ■ ROWE

### Contracts

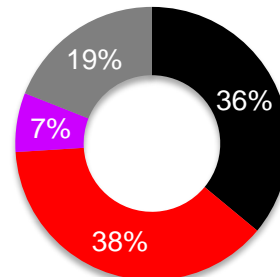


■ Franchised ■ Leased ■ Managed

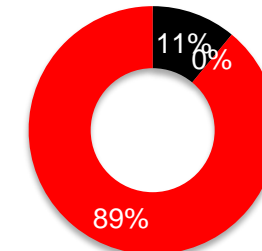
**In Pipeline: 100 Hotels, 21,000+ Rooms**



■ Radisson Blu ■ Park Inn ■ Others



■ EE ■ MEAO ■ NORD ■ ROWE



■ Franchised ■ Leased ■ Managed